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An Understanding of Korea e-Government

Best Practices

Future Path for Korea e-Government



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1. Korea's Journey to e-Government

187 ~ 192 Computerization of major tasks

Establishment of administrative DB on residence, real-estate, vehicle, etc.

- Digitalization of procurement, patent, tax, customs, etc.
- Establishment of passport issuance system, real-estate speculation prevention system, etc.

'01 ∼ '02 Establishment of e-Gov infrastructure

11 key initiatives - G4C, e-Procurement, National Financial Information System, etc.

103 ~ Present Advancement of e-Government

Promotion of 31 E-Government Projects





2. Vision and Objectives

World's Best, Open e-Government

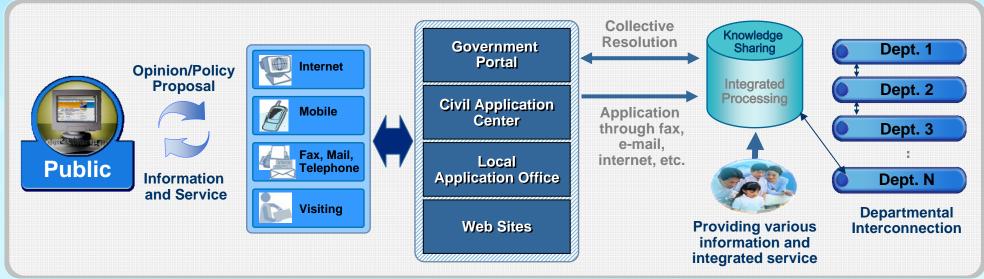
Service Delivery Innovation

Network-Based Government Efficiency & Transparency Enhancement

Knowledge-Based Government

True Popular Sovereignty

Participatory Government

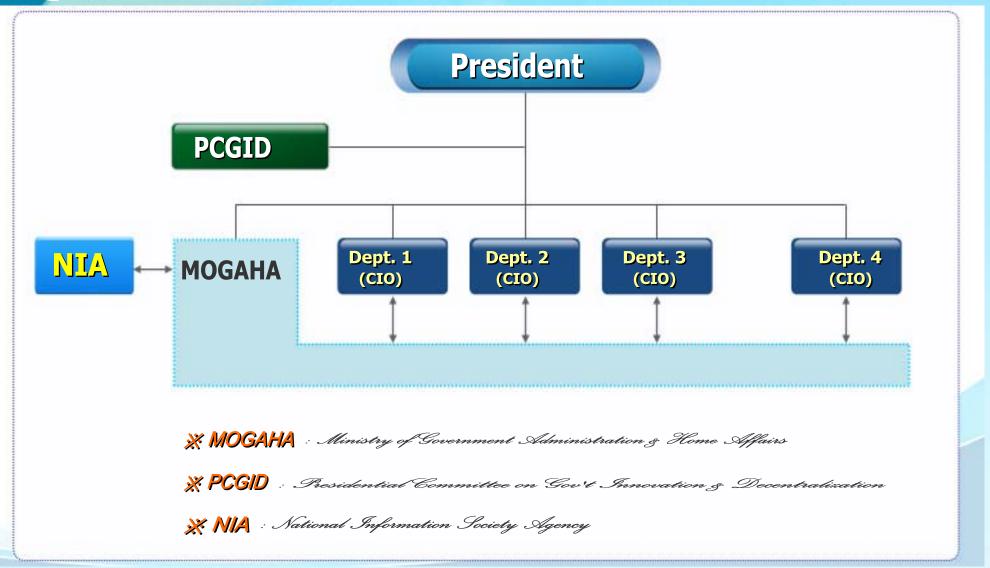






3. Enablers for Implementation

Organizational Structure







Organizational Structure(cont'd)

- **■** Presidential Committee on Government Innovation & Decentralization (PCGID)
 - Establish of vision for e-government and select 31 e-government projects
 - Evaluate e-government initiatives
- **■** Ministry of Government Administration and Home Affairs (MOGAHA)
 - Lead agency of government-wide e-government projects
 - Monitor progress of e-government projects in respective ministries
- **Respective Ministries**
 - Formulate and implement action plans for e-government projects
 - In charge of ministry-level e-government projects
- **○** National Information Society Agency (NIA)
 - Provide technical support for carrying out e-government projects





4 Areas of Innovation and 31 Roadmap Projects

- Innovating Service Delivery
 - → 14 Projects (Enhanced Online Civil Services, Integrated Tax Services, etc.)
- Innovating the Way Government Works
 - → 11 Projects (Digitalizing Document Processing Procedures, e-Auditing System, etc.)
- Innovating Information Resource Management
 - → 5 Projects (Information Security System, etc.)
- Reforming the legal system
 - → 1 Project (Restructuring E-Government Legislation)





Progress of e-Government Projects

Areas	Planning Stage(All Completed)	System Establishment Stage(26 Projects)
Innovating the way Government Works		1. Digitalizing Doument Processing Procedures 2. Advanced Informatization of National and Local Public Finance 3. Local e-Government 4. e-Auditing System 5. e-National Assembly 6. Integrated Criminal Justice Service System 7. Comprehensive Informatization of HR Management 8. e-Diplomacy 9. Real-time Management of National Agenda 10. Expanding Administrative Information Sharing
Innovating Civil Services		12. Enhanced Online Civil Services 13. Integrated National Disaster Management Services 14. Advanced Architectural Administration Information System 15. Integrated Tax Service 16. Integrated National Welfare Service 17. Comprehensive Food and Drug Information service 18. Comprehensive Employment Information Service 19. Online Administrative Judgement Service 20. Single-Window for Business Support Service(G4B) 21. Integrated National Logistics Information Service 22. e-Government Service 23. Comprehensive Foreigner Support Service 24. Support for Exporting e-Government Solutions 25. Increasing Online Citizen Participation
Innovating Information Resource Management	28. Government-wide ITA (ITA: Information Technology Architecture) 29. Information Security System 30. IT Personnel and Organization Restructuring 31. Reform of e-Government Laws and Regulations	26. Government-wide NCIA 27. Advanced e-government Communications Network (e-GOV NET)



Annual e-Government Roadmap Implementation Plan

System Development by 2005, System Integration by 2006



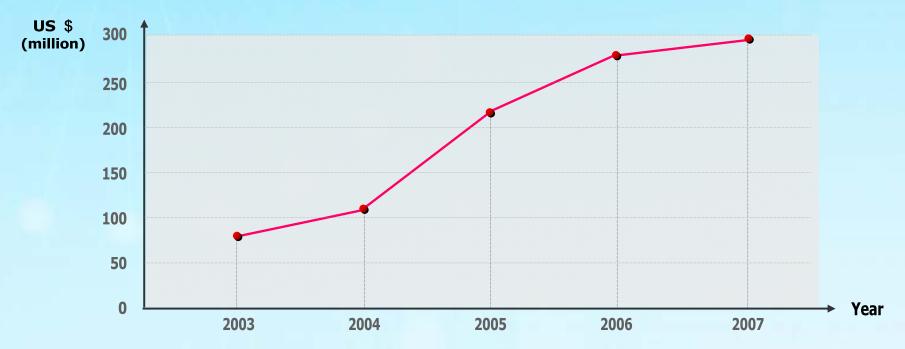






Budget for e-Government Projects

Year	2003	2004	2005	2006	2007
Budget	10/2		₩ 220 billion (\$ 230 million)		







4. Key Achievements

Sustainable Government Innovation Infrastructure

- Extended 'On-nara BPS' to all government ministries and local municipalities [Jan.'07]
- Launched integrated real-time finance management (digital budget accounting) system [Jan.'07]

Customer-oriented e-Government Services

- Expanded the scope of government information sharing program to reduce number of documents to be submitted required for administrative services
 - * 70 different types of government information to be available for sharing by 2007
- **❖** Launched online public participation portal [April '05] to enable public access to government services & information more conveniently
- Strengthened administrative assistance system to cover the entire spectrum of corporate business activities
 - X Established the world's first 100% online export/import reporting system and a single channel of gov't support for businesses (G4B), etc.

Improved Technical & institutional Framework

- Launched the first and second National Computing and Information Resources Administration (NCIRA) centers
 - $\ensuremath{\mathbb{X}}$ Migration of IT resources of 48 government entities to the centers by 2007
- **❖** Amended the E-Government Act [Jan. '07] and the Act on Personal Information Protection by Public Organizations [May '07]
 - X Amended 143 laws and regulations to overhaul relevant legal/regulatory frameworks





4. Key Achievements(cont'd)

Advancement as Global Leader in e-Government

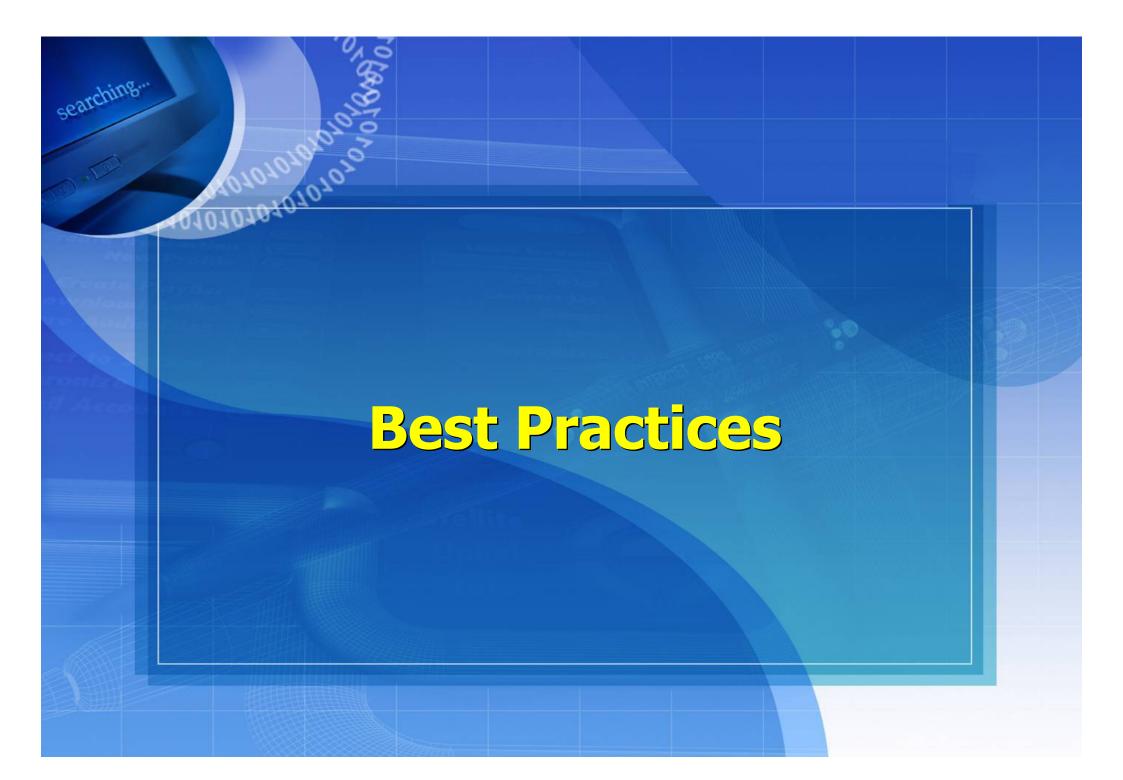


UN rated Korea as achieving 80% of Stage 5, the most mature stage in terms of e-government readiness [2005]









1. e-Procurement (KONEPS)

- All bidding procedures are now processed online through a one-stop process
 - Online bidding: 93% of total public biddings
 - Users: 35,000 organizations and 170,000 businesses

Paper-based, manually-handled procurement raised need for improved efficiency and transparency



Enhanced Efficiency

- Information on all public biddings
- One-time registration for bidding for all agencies and bidding documents submitted online
- Yearly saving of USD 4.5 billion, bidding time reduced from 0.5 days to 1 minute

Enhanced Transparency

- Bidding and contract information open to public
- Real-time checking of procurement processing
- Reduced face-to-face meeting through automated work procedures

Korea received UN Public Service Award (PSA) in 2003 and was introduced as a best practice model for transparency enhancement by OECD





2. Government Information Sharing System

- www.share.go.kr
 - Alleviates public inconvenience in obtaining certification documents by sharing administrative information
 - 42 types of administrative information shared among government agencies (resident, real estate, automobile, corporate and tax, etc.)



- **Output** Promotes real-time availability of necessary information through information sharing between central and local governments
 - Facilitating links with 21 types of information in city/district government and 18 areas in provincial government of information





3. Information Network Village

www.invil.org

Project designed to establish a new form of IT-based local community

- To close the digital divide and promote balanced development by building an Internet network in regions deprived of IT benefits, such as agricultural or fishing villages, and by supplying PCs, providing training to residents and selling local specialties online.

Global model for narrowing the digital divide between regions

- **Recognized by UNDP, OECD & ADB as benchmarking program for developing countries**
- Many countries, including Finland, China and Vietnam, have visited for benchmarking







Changes & Challenges

Society

- ❖ [Internal] Rapid aggravation of socio-structural challenges resulting from widening gap between different income brackets & aging of population structure
- ❖ [External] Acceleration of globalization in the wake of FTA, emergence of BRICs, & industries going global

Government

- ❖ Rising demands for stronger partnership between government-private sector, central government-local government as well as improvement of social security
- ❖ Promotion of decentralization & relocation of public organizations to provincial area in line with balanced national development policy

IT

- Digital convergence gaining ascendancy extensively
- ❖ Proliferation of Web 2.0 & revitalization of value-creating services [mesh up]participation, sharing & collective intelligence shaping the new IT landscape





Vision & Goals

VISION for Government

Korea Advancing Together with Hope

Vision for e-Government

The World's Best Digital Government inside the People

Four Goals

By integrating services with focus on citizens & businesses

Offer customer-centric customized citizen services

By building intelligent administration service system

Accelerate system-based government innovation

By delivering real-time public security information network

Enhance preventative system for a safer society

By enhancing infrastructure for e-Government

Lay ground for sustainable advancement of e-government

Five Strategies

Establish governance structure

Innovate processes & realign systems

Strengthen performance management system

Enhance e-government human resources

Improve global leadership

Korea government

※ e-Government service utilization rate: 47% (2006) → 90% (2012), e-Gov't readiness index ranking: 5th (2005)→ 3rd (2012)





Implementation Strategy

- Build sustainable systems to identify
 advance for multiple ministries
- Strengthen institutional platform for personal information security

Establish Governance Structure

- Strengthen partnership between central-local, public-private sectors
- Engage customers in policy processes
- Enhance government-wide coordination system

Innovate
Processes
& Realign
Systems

5 Strategies

Improve Global Leadership

- Enhance e-Gov't partnership programs across borders
- Promote & publicize Korea's e-Government achievements to the global society

- Introduce performance management system leveraging contracts linking performance to reward
- Implement e-Gov't service quality management system

Strengthen Performance Management System

Enhance
e-Government
Human
Resources

- Enable non-IT resources to develop IT proficiency
- Develop IT experts in each subject matter & support career development & management





Implementation Schedule

Ground-laying

- Perform BPR/ISP
- Overhaul implementation framework
- Define project governance structure

System building

- Implement system
- Dissemination
- Change management

Integration

- Integrate systems
- **❖** Deliver services
- Improve performance

2012

2009~2011

2008

2007

Preparation

implementation plan & principles

Establish





Major Tasks

TASK 1: Service Integration for Citizens and Businesses

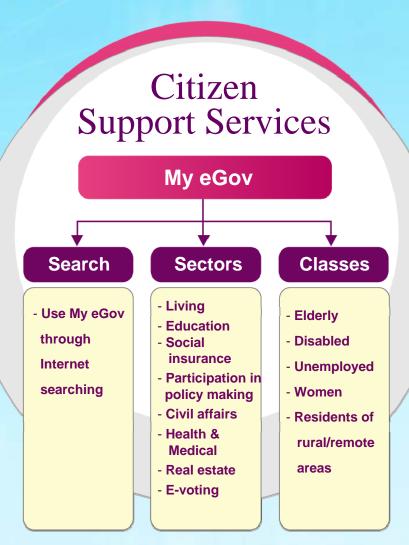
Present

Generalized Citizen services

Services limited to gov't sectors

Fragmented social welfare services

Online channels for policy participation



Future

Customized Citizen services

Cooperative services based on government- private partnership

Integrated social welfare services

Expanded participation in policy-making \ process





TASK 1: Service Integration for Citizens and Businesses (cont'd)

Present

Online services for corporate business activities

Establish tradecentered logistics infrastructure

Business Support Services

Process-focused integrated service for civil affairs of enterprises

Cooperation-based policy support services for knowledge-based system establishment



International logistics service



Intelligent SOC

Management

service



Future

Integrate enterprise-supporting services

International trade and logistics system





TASK 2: Intelligent Administration Service System

Present

Partial automation of gov't administration services

Provider-oriented services

Central governmentoriented services

Sharing of limited administrative information

Intelligent
Administrative Processing

Automated task management using On-nara BPS

Field-oriented dynamic government service



Integration of National Databases

Support for Scientific Decision-Making

Policy Information cluster

AdminKnowledge



Future

Automation of administration services based on On-nara system

Cooperative services of ministries without barriers

Integrated services in cooperation with local municipalities

Sharing of overall administrative information





TASK 3: Real-Time Information Network for Public Safety

Present

Monitoring & post-response

Disaster Management

National Infrastructure for Safety Control

Public Safety Support Service

Real-time response to emergency



Integrated

environment control

Safety control of food and drug

Intelligent management of public order



Future

Intelligent System for Disaster Prevention

Expand Services to Safety of Everyday Life

Expanded Services to International Safety Management





TASK 4: Strengthened e-Government Infrastructure

Partial and **Fragmented Security System**

Electronic Infrastructure **Environments**

Service Standards

Strengthed e-Gov't Infrastructure

Protection of personal information

Information security



Standardization





and EA



Integrated government information network

Integrated information network for municipalities

Integrated Network

Comprehensive **Security System**

Ubiquitous Infrastructure Environment

Standardization of Overall Services









Future Image

Individual

Services available anytime, anywhere **High-quality social services** accessible without barriers

Business

Enhance corporate competitiveness to the level of global excellence

Society

Provision of secure & pleasant living environment

Seamless

collaboration

Sharing

Services

Integrated business processing platform

Performance management

Information Disclosure

Knowledge Sharing

Process <u>Management</u>



Integrated Space DB

Scientific policy making process

Automation of Gov't processes



Various e-Government Service Channels

Government Information **Sharing Platform**

Integrated security

svstem



Integrated authentication system

National Computing & Info Resources Center : Local Government Computing & Info Resources Center

Common

Services

e-Government Architecture (GA)

Extensive Interface across Relevant Organizations

Government agencies



Public organizations



Financial Institutions



Medical, Welfare, **Education Job** Recruitment Ser **Organizations**





Future Image(cont'd)

As-Is

Fragmented Services

- Provider-oriented services
- Partial automation of administrative work tasks

Electronic Services

- Internet-centered, fragmented service channels
- Standardized simple services for the public

Functional Services

- Function-oriented agency services
- Services centered around the central government

To-Be

Shared Services

- Coordination among government agencies
- Automation of government services

Ubiquitous Services

- Service channels using portable electronic devices
- Individually-customized intelligent services

Social Services

- User oriented services
- Integrated services linked with local governments





